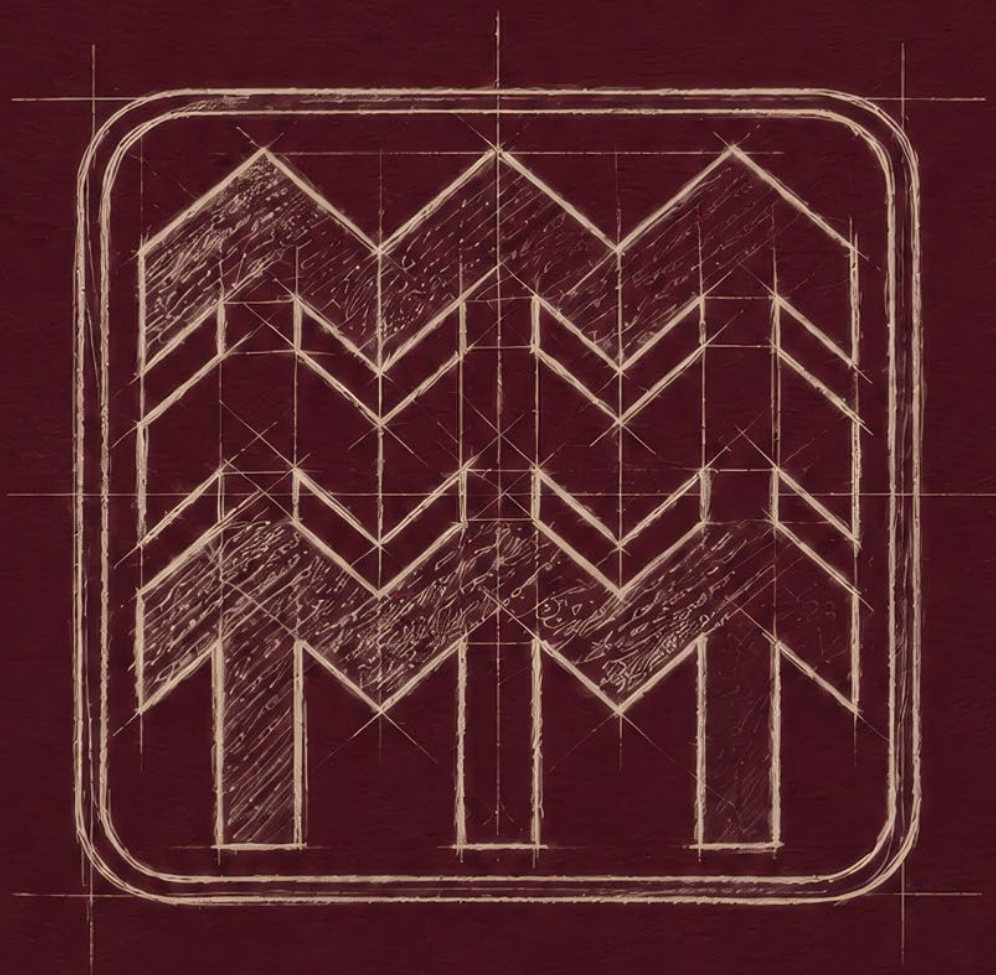


BANCO

PINE

MANAGEMENT DISCUSSION & ANALYSIS | 2ND QUARTER OF 2026





Another quarter of profitable and sustainable growth

Banco Pine closed the second quarter of 2026 with net income of **R\$ 165.7 million**, up 99.6% and 10.5% versus 2Q25 and 1Q26, with return on average equity (ROAE) of **37.5%**. In the first half, net income totaled **R\$ 315.6 million**, up 101.7% versus 1H25.

The expanded credit portfolio reached **R\$ 21.8 billion**, up 40% in twelve months, led by Collateralized Retail. We maintained discipline in capital allocation and in risk management, ending the quarter with a Basel ratio of **14.3%**, above regulatory requirements, with capital directed to the lines with the highest risk-adjusted return.

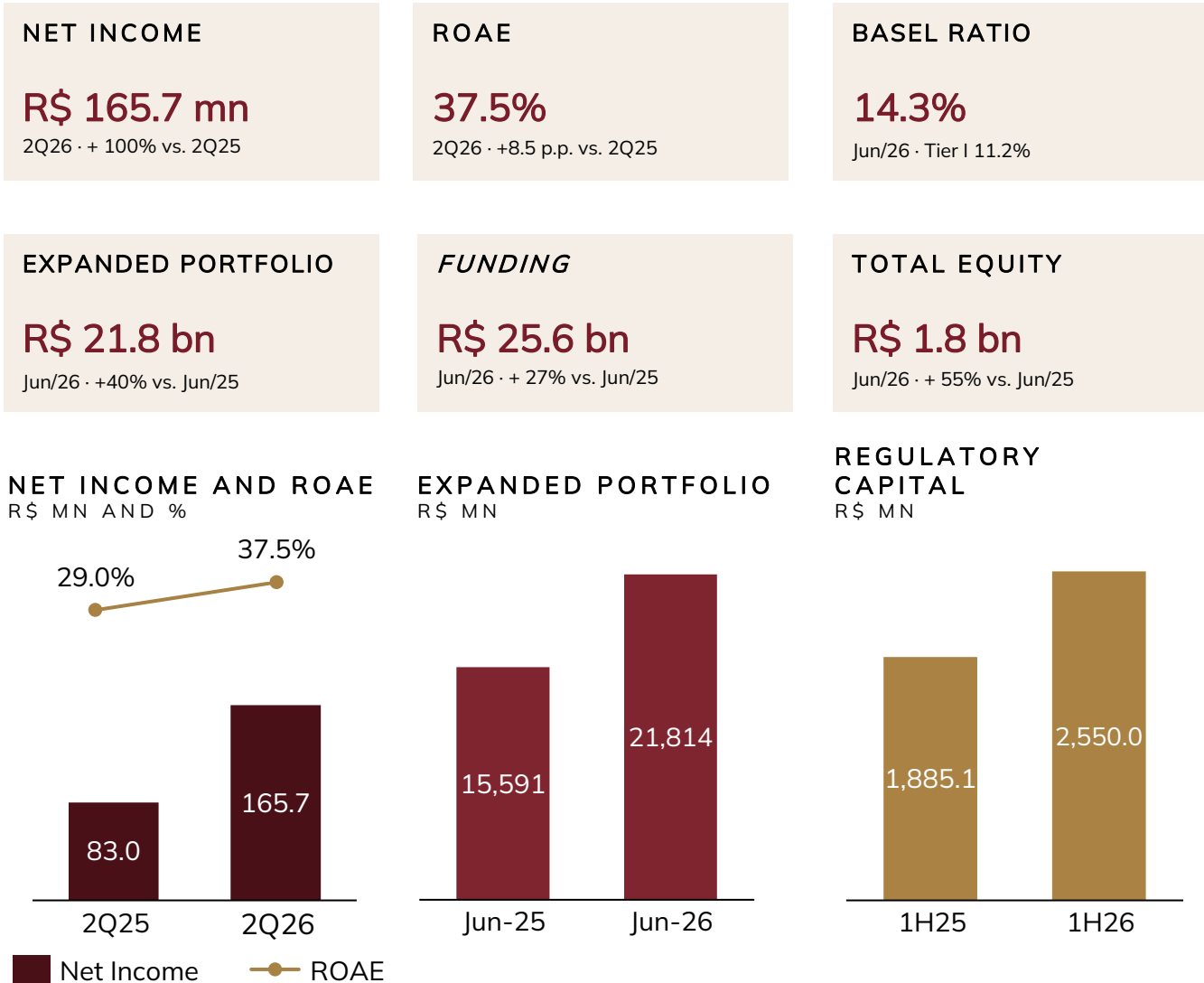
We advanced our productivity agenda, with AI implemented at scale across business and support areas, automating processes and enhancing client experience and operating efficiency.

The consistency of results and the diversification of the business model reinforce the strength of the Bank's fundamentals to generate value across different credit cycles.



Results Highlights

Net Income: R\$ 165.7 million in the quarter and R\$ 315.6 million in the half, with ROAE of 37.5% and 39.1%, respectively. High profitability, comfortable capital and a portfolio growing with diversification.



The second quarter of 2026 combined portfolio growth, financial margin expansion and high profitability, supported by an adequate capital base and discipline in risk management.

In the half, net income totaled R\$ 315.6 million (+101.7% vs. 1H25), with gross financial margin of R\$ 1,196.1 million (+148.2%), NIM of 12.6% (vs. 6.5% in 1H25), efficiency ratio of 21.0% (vs. 35.0% in 1H25) and ROAE of 39.1% (vs. 26.6% in 1H25). Shareholder returns reached R\$ 127.3 million, R\$ 0.50 per share in the period.

Three drivers explain the evolution of results: the expanded portfolio grew 40% in twelve months; the *mix* shifted toward lines with higher risk-adjusted return (*yield* route from 18.8% to 35.8% of the expanded portfolio); and operating leverage took the efficiency ratio from 32.4% to 20.0% in the quarter and from 35.0% to 21.0% in the half.



Results Highlights

Collateralized Retail as the main growth driver; a challenging scenario in corporate credit, yet favorable to our business model and market approach.

Collateralized Retail

INSS

A half of strong origination despite the regulatory transitions, driven by higher demand in a high interest rate scenario and by greater selectivity in traditional credit. The combination of securitization and active portfolio management optimized the use of capital, expanding the growth capacity and the profitability of the segment. With a portfolio of **R\$ 6.1 billion** in Jun/26, the segment remains supported by the expansion of the beneficiary base and by strong demand for payroll-deductible credit.

Public Payroll

It remains a growth driver in Retail, given the efficient allocation of capital and the focus on low expected-loss products - payroll loans, payroll and benefit cards, FGTS and insurance. With a portfolio of **R\$ 2.1 billion** in Jun/26 and more than 130 active agreements, we preserve room to grow per agreement in an addressable market of approximately R\$ 380 billion, keeping the *mix* predictable.

Private Payroll

It remains a Retail growth engine, combining strong origination expansion with operating scale gains. With a portfolio of **R\$ 6.5 billion** in Jun/26, Pine is refining eligibility criteria in a segment with attractive returns.

A scalable product, with payroll deduction and insurance coverage, priced for the risk profile of the segment. Vintage tracking shows returns well above the cost of capital in every vintage originated since the product was launched, including those already fully seasoned.

Wholesale

We ended Jun/26 with a portfolio of **R\$ 7.1 billion**, of which approximately 91% in structured and collateralized operations. Selectivity did not prevent the evolution of *cross-sell*, which advances with derivatives and FX, capital markets, investments and insurance, raising revenue per client with low additional capital consumption.



Our Businesses

Two credit and business origination fronts integrated with the services platform, *funding* and capital solutions, risk and technology/AI.

Collateralized Retail

INSS

Payroll-deductible loans
Capital Markets (FIDCs/Debentures)

Public

Payroll-deductible loans and credit cards
FGTS and Public Entities

Private

Payroll-deductible loans
Capital Markets

Wholesale

Corporate Credit

Economic groups with collateral

Client Desk

Derivatives and FX

Capital Markets

Structured operations and distribution

Insurance

Pine Corretora · Retail · Benefits · General Insurance · Wholesale

Treasury, Funding and Investments

Asset & liability management (ALM) · Banking and Trading books · Funding and Distribution

Risk

Governance across all fronts and origination pipelines

Technology, data and artificial intelligence

Cross-cutting across business lines



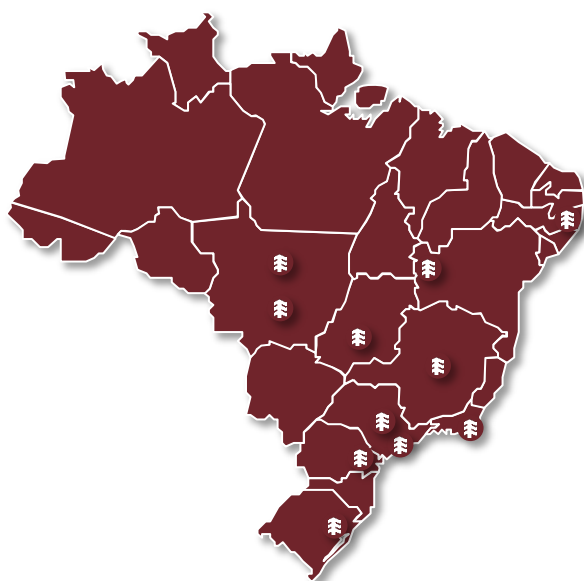
Corporate Strategy

Twelve regional offices, a nationwide digital channel, 16 Retail partners and one branch in Cayman.

Pine operates on two fronts. In **Collateralized Retail**, payroll-deductible credit in the INSS, public and private segments, originated through its own network, a nationwide digital channel and partners. In **Wholesale**, structured and collateralized corporate credit, with *cross-sell* of derivatives, FX, insurance, investments and capital markets.

OFFICES	DIGITAL CHANNEL	PARTNERS IN RETAIL	CAYMAN BRANCH
12 presence in every region of the country	Nationwide digital origination across the entire country	16 with 356 physical stores	1 branch for international operations

NATIONAL FOOTPRINT · REGIONAL OFFICES, DIGITAL CHANNEL AND CAYMAN BRANCH



	Digital Channel
	Regional Offices
	Cayman Branch

SOUTHEAST

Belo Horizonte*
Campinas*
Indaiatuba
Ribeirão Preto
Rio de Janeiro*
São J. do Rio Preto
São Paulo*
Sorocaba
Uberlândia

SOUTH

Curitiba*
Itajaí
Jaraguá do Sul
Londrina
Maringá
Porto Alegre*
Santa Cruz do Sul
Toledo

CENTER-WEST

Brasília
Cuiabá*
Campo Grande*
Dourados
Goiânia*
Primavera do Leste
Rio Verde
Rondonópolis
Sinop*
Sorriso

NORTHEAST/NORTH

Barreiras
Balsas
Fortaleza
L. E. Magalhães*
Palmas
Recife*
Salvador
São Luís
Teresina

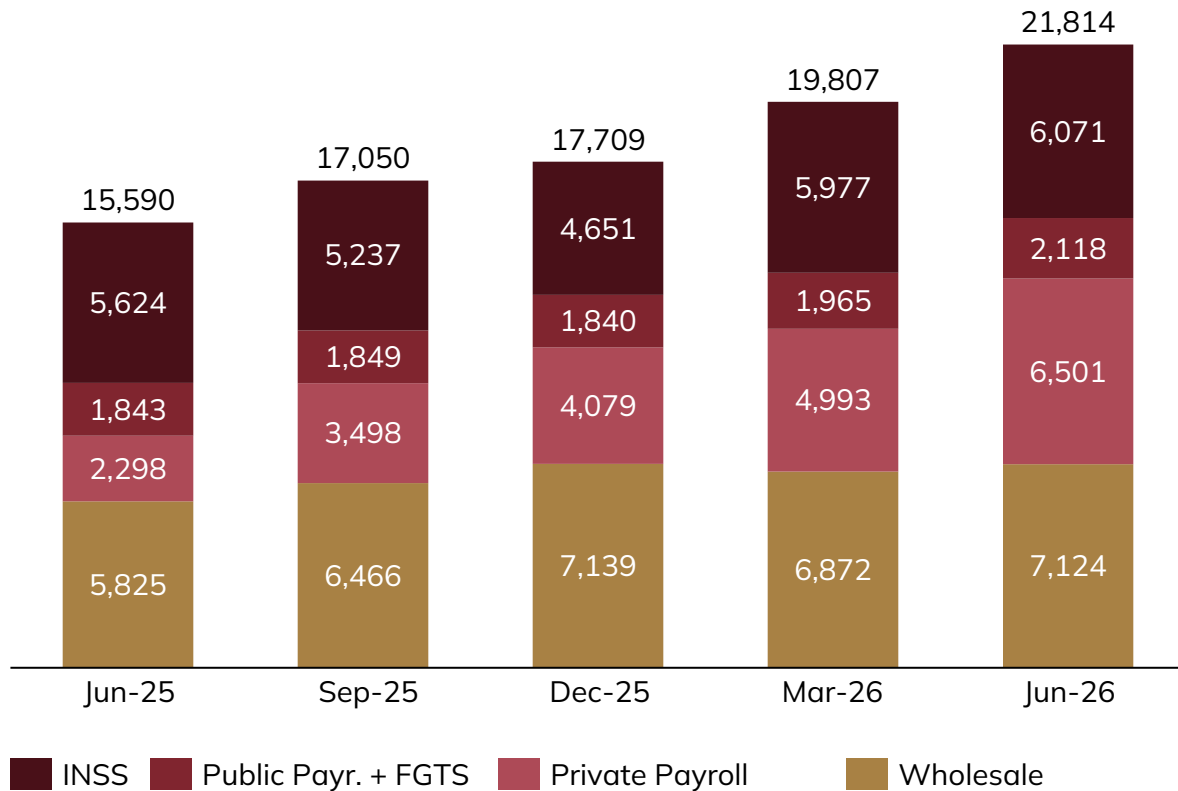
*Regional offices. Other cities served through the digital channel and strategic origination partners.



Credit Portfolio

Growth of 40% in twelve months, with diversification across segments.

EXPANDED CREDIT PORTFOLIO · BY SEGMENT · R\$ MN



INSS

R\$ 6.1 bn

Jun/26 · +8% vs. Jun/25 ·
28% of portfolio

PUBLIC PAYROLL

R\$ 2.1 bn

Jun/26 · +15% vs. Jun/25 ·
10% of portfolio

PUBLIC PAYROLL

R\$ 6.5 bn

Jun/26 · +183% vs. Jun/25 ·
30% of portfolio

WHOLESALE

R\$ 7.1 bn

Jun/26 · +22% vs. Jun/25 ·
33% of portfolio

The expanded portfolio reached R\$ 21.8 billion in Jun/26, up 40% vs. Jun/25, driven by the growth of Collateralized Retail, which reached R\$ 14.7 billion, led by the *yield*¹ route segments and by the growth strategy supported by capital markets in INSS, and by the growth of Wholesale focused on structured and collateralized operations, totaling R\$ 7.1 billion in Jun/26.

The *yield*¹ route reached 53.1% of the Retail portfolio and 35.8% of the expanded portfolio, reflecting the higher share of lines with more attractive risk-adjusted return.

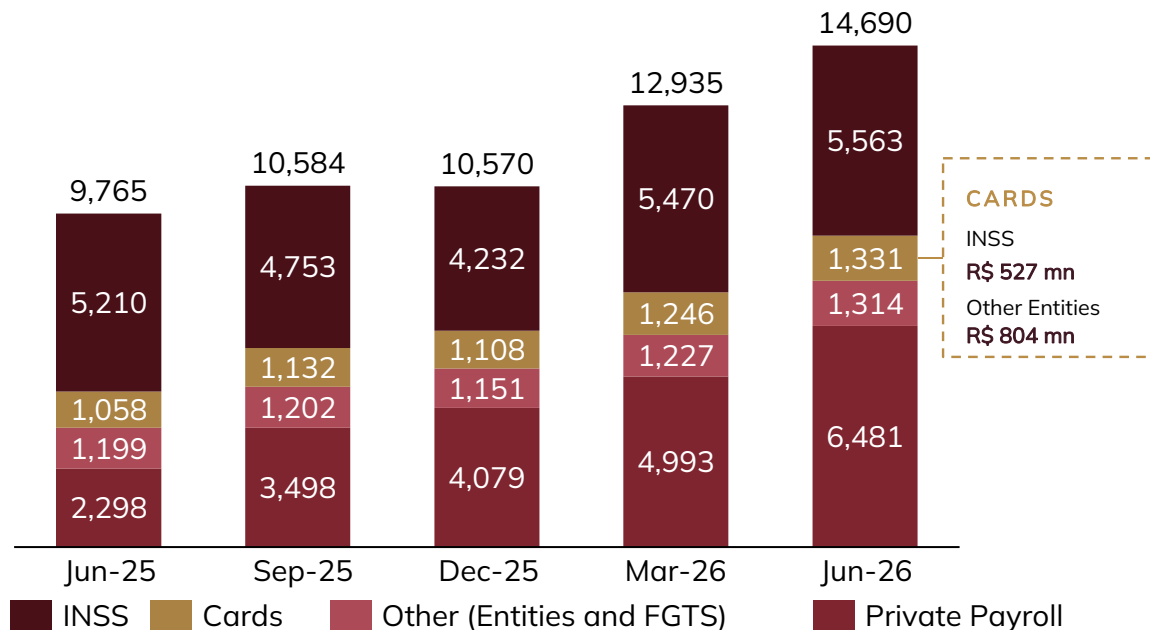
1 - *Yield* route = Private Payroll + Cards balance, measured against the expanded credit portfolio and, alternatively, against the Retail portfolio.



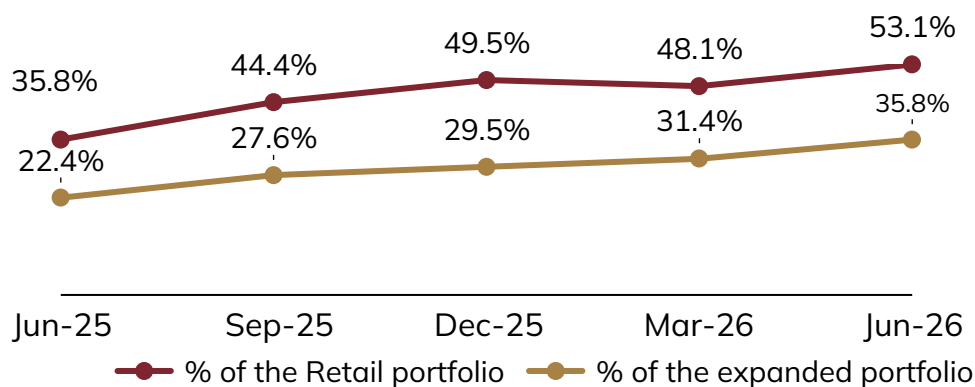
Retail Portfolio

Growth in every line, with Private Payroll as the main lever.

RETAIL PORTFOLIO · BY PRODUCT · R\$ MN



YIELD ROUTE · % OF PORTFOLIO



- › **Robust origination** in the 3 segments (INSS, Public and Private): **R\$ 6.1 billion** in 1H26.
- › Focus on **collateralized operations**, with attractive risk-return.
- › Capital markets used to optimize profitability.
- › All lines expanding: Private Payroll accelerates and redefines the *mix*; INSS keeps growing even after securitizations; Public payroll keeps adding agreements.



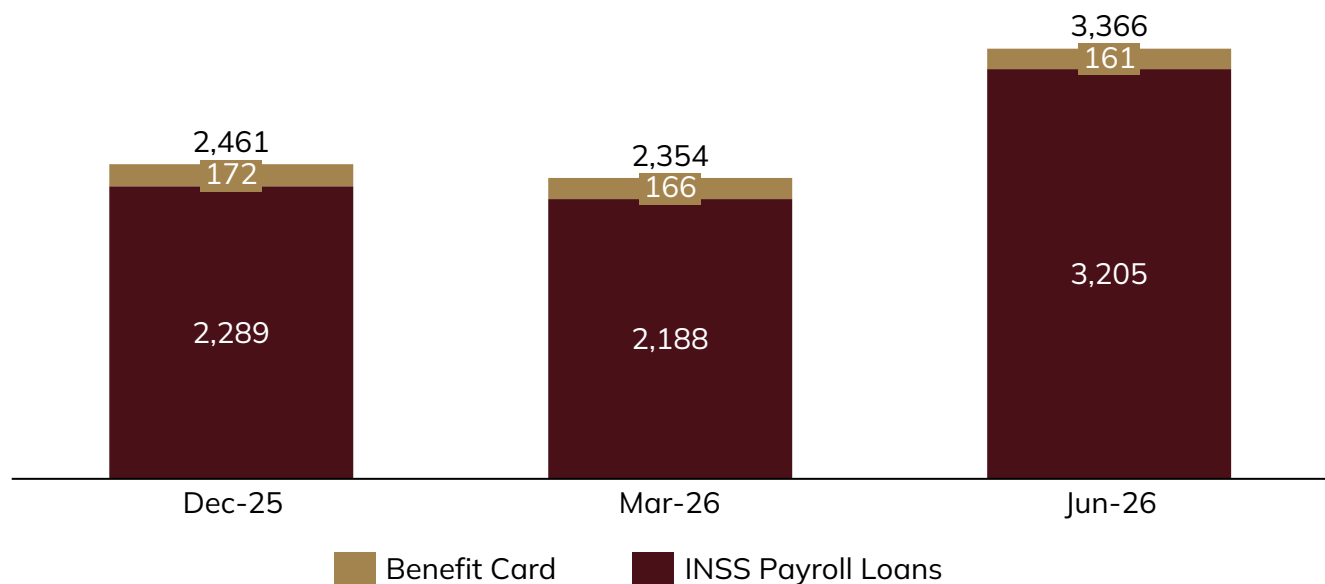
Portfolio Securitization

R\$ 3.4 billion assigned, with INSS Payroll accounting for 95% of the balance.

These transactions release regulatory capital and turn originated portfolio into new origination capacity.

SECURITIZED PORTFOLIOS	Y/Y CHANGE	INSS PAYROLL	% OF EXPANDED PORTFOLIO
R\$ 3.4 bn	+330%	R\$ 3.2 bn	15.4%
Jun/26 · +43% vs. Mar/26	R\$ 783 mn in Jun/25	95% of securitized balance	Jun/26

SECURITIZED PORTFOLIO BALANCE · BY PRODUCT · R\$ MN



With the successful Pine INSS III FIDC offering of 1.25 billion reais, the balance of securitized portfolios reached R\$ 3.4 billion in 2Q26, up 43% in the quarter and 330% in twelve months. In 2Q25, when the structure was limited to INSS payroll loans, the balance was R\$ 783 million.

The volume equals 15.4% of the bank's expanded credit portfolio. INSS Payroll Loans account for 95% of the balance, with R\$ 3.2 billion (+46.5% vs. Mar/26), and are the natural asset for the structure: predictable flow, payroll deduction and structurally low expected loss. The Benefit Card totals R\$ 160.8 million, stable in the quarter, and joined the transactions from 2025 onward.

Securitization is a contracted channel for capital recycling: by assigning originated portfolio, the bank releases risk-weighted assets and converts past origination into future origination capacity, with no additional consumption of its own capital. The transaction is predominantly balance sheet and capital management in nature, with no gain or loss recognized on the assignment of the securitized portfolios.



Wholesale Portfolio

R\$ 7.1 billion with ~91% collateralized.

WHOLESALE PORTFOLIO

R\$ 7.1 bn

Jun/26 · + 22% vs. Jun/25

ECONOMIC GROUPS

885

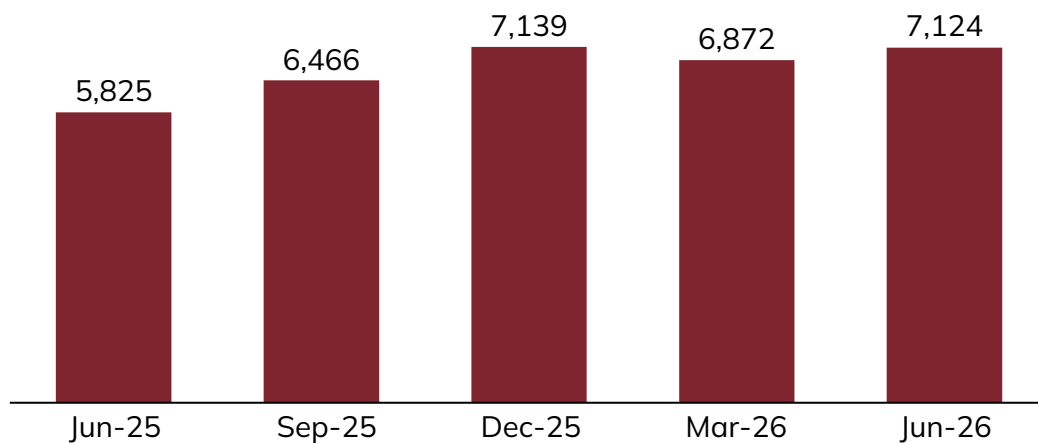
Active relationships

AVERAGE TICKET

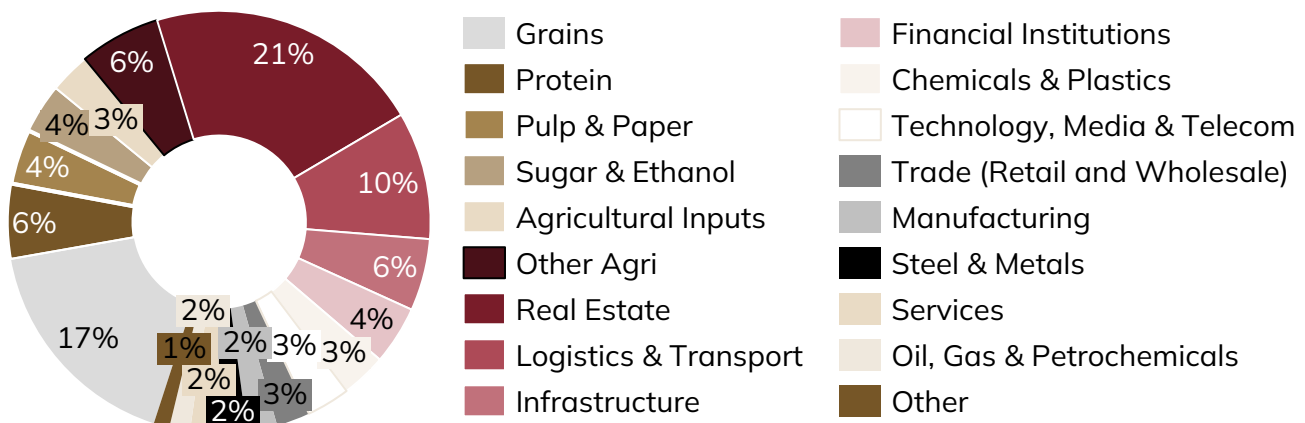
R\$ 14.4 mn

493 groups with active Credit Risk

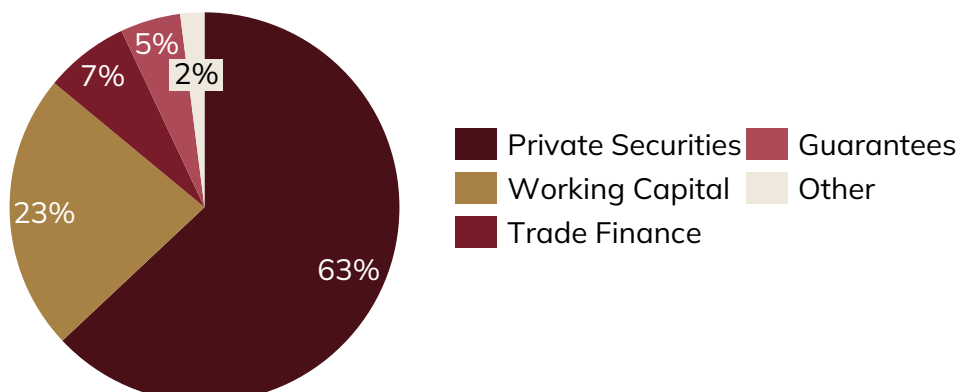
WHOLESALE PORTFOLIO TREND · R\$ MN



SECTOR BREAKDOWN · %



BREAKDOWN BY PRODUCT · %





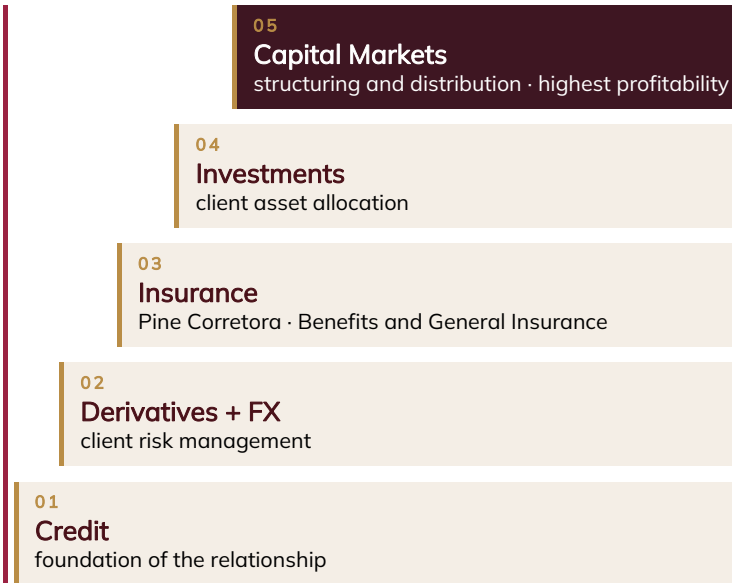
Cross-sell and Services

Service fee income of R\$ 37.3 million in the quarter and R\$ 63.5 million in the half.

The product ladder expands profitability per client as the relationship evolves from credit toward higher value-added products.

PRODUCTS · FROM CREDIT TO CAPITAL MARKETS

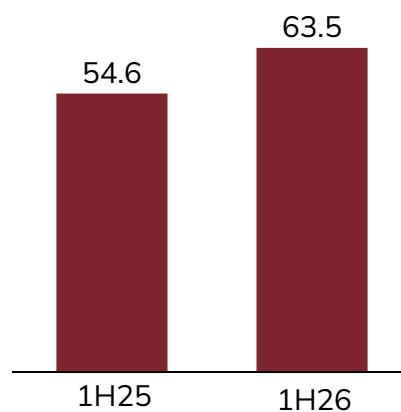
+ PROFITABILITY PER CLIENT



CAPITAL MARKETS AND INSURANCE

Pine originates, structures and distributes assets via **FIDC, CRA, CRI, FIAGRO**, private credit funds, securitization and debentures, with AI support in fund management. It also operates in **insurance** through **Pine Corretora**, in Benefits and General Insurance.

SERVICE FEE INCOME · R\$ MN



Service fee income totaled **R\$ 63.5 million** in 1H26, up 16.4% versus 1H25.

Growth reflects higher asset origination and distribution activity, insurance and the maturing of *cross-sell* in Wholesale.

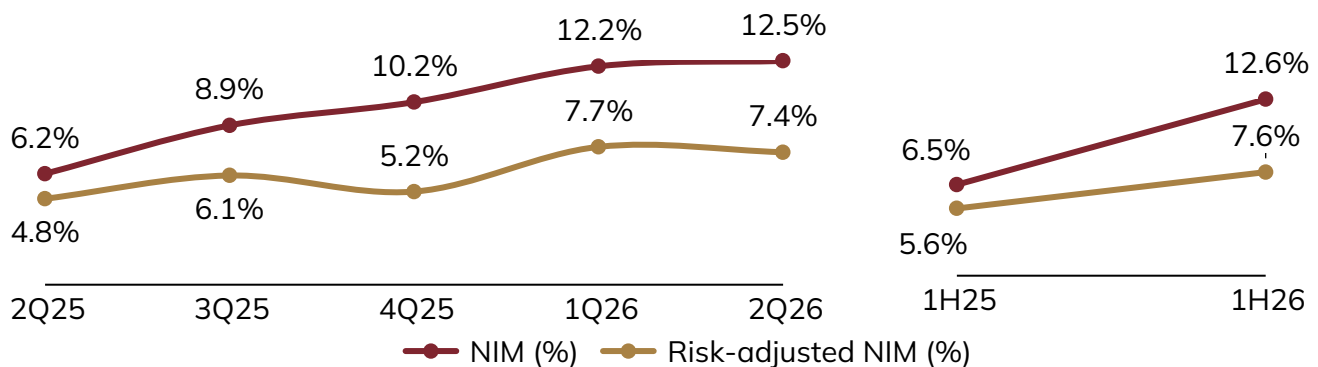


NIM, Cost of Credit and Portfolio Quality

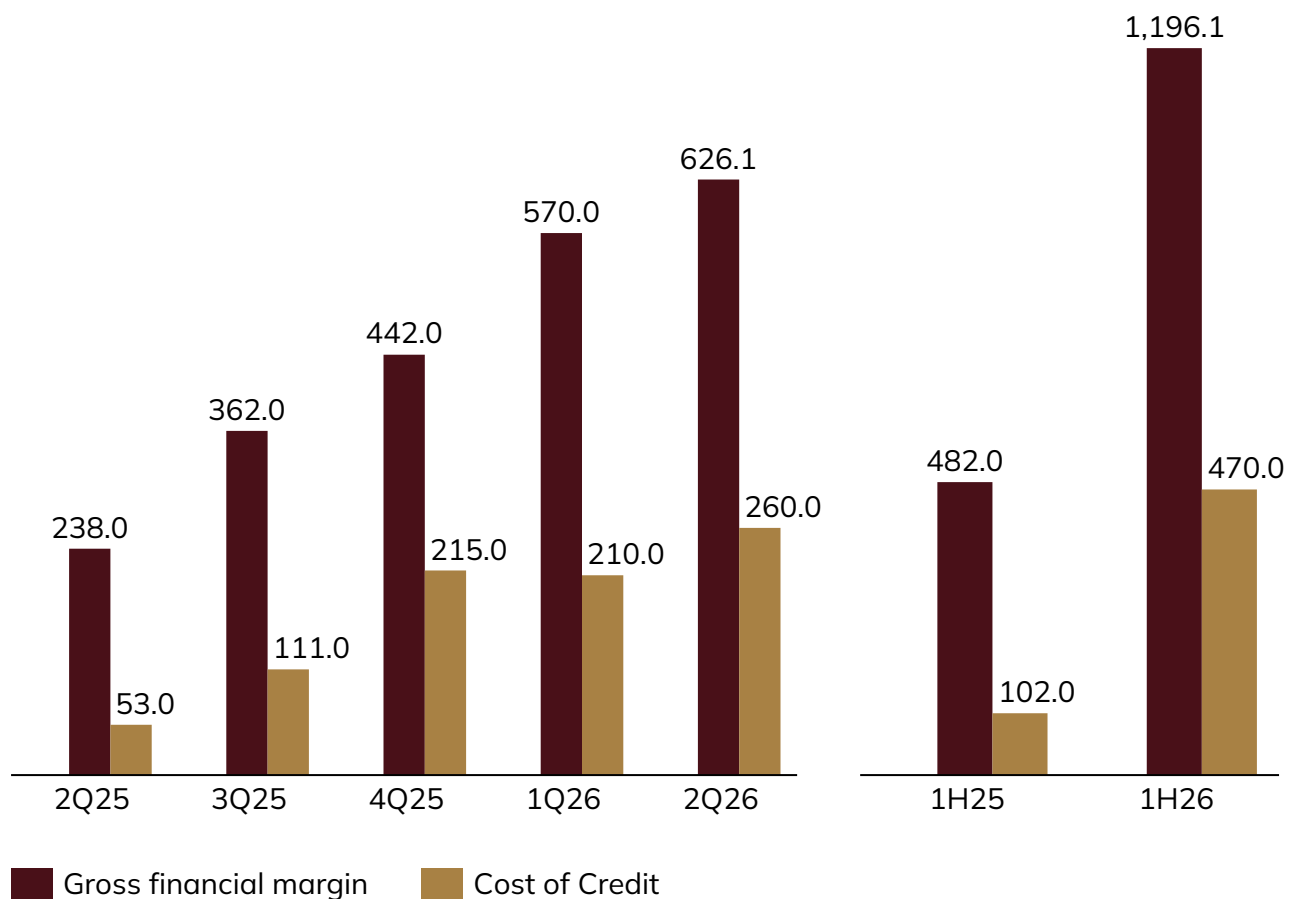
NIM of 12.5% and risk-adjusted NIM of 7.4%; consolidated over-90 at 2.7% of the portfolio.

NIM	RISK-ADJ. NIM	COST OF CREDIT	COVERAGE
12.5%	7.4%	R\$ 259.9 mn	105%
in 2Q26 vs. 6.2% in 2Q25	in 2Q26 vs. 4.8% in 2Q25	in 2Q26 Cost of Risk 5.0%	on total past-due portfolio

NIM AND RISK-ADJUSTED NIM · %



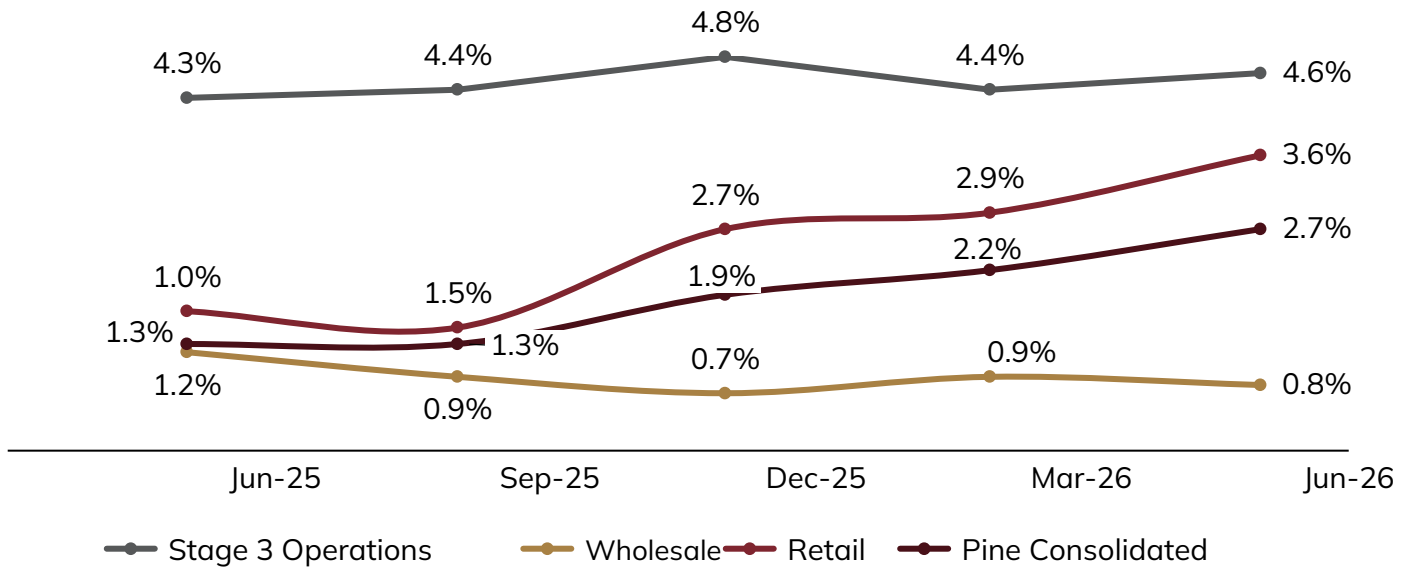
GROSS FINANCIAL MARGIN AND COST OF CREDIT · R\$ MN



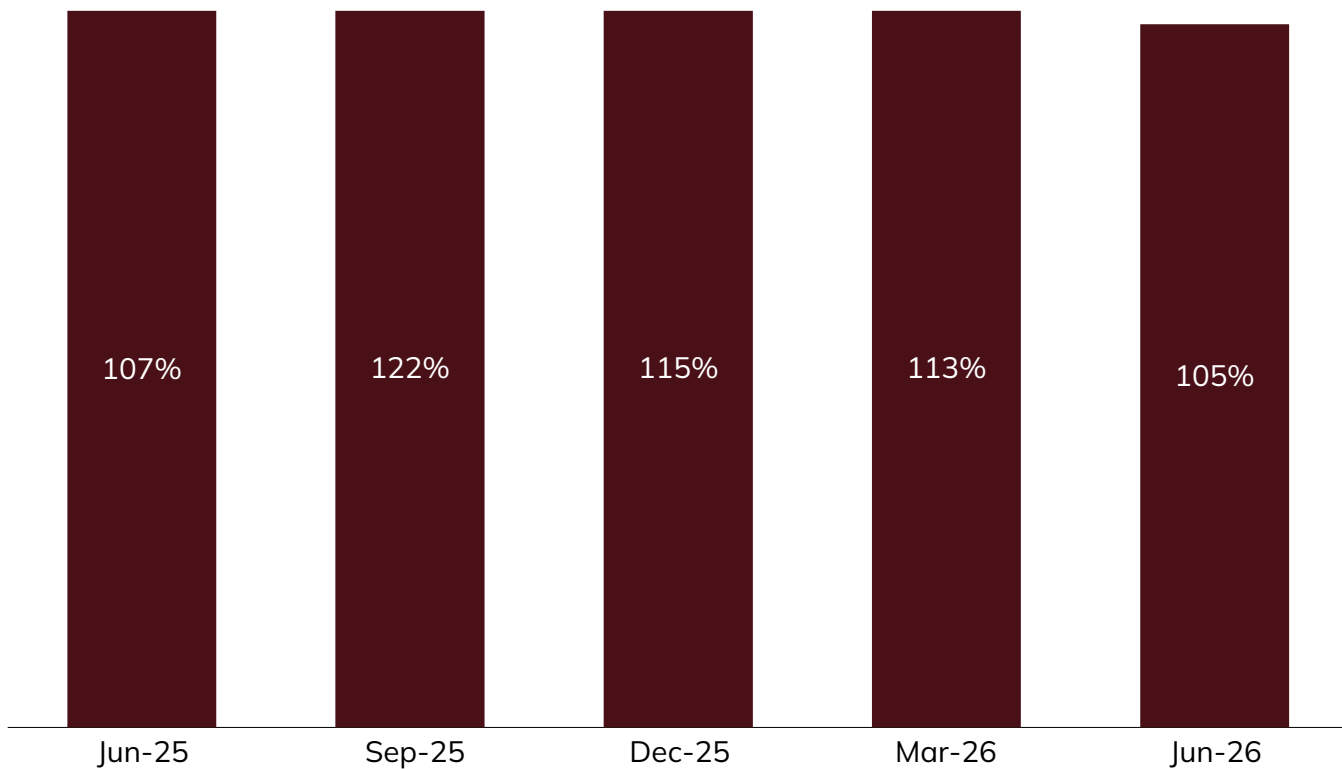


Portfolio Quality

OVER-90 BY SEGMENT · % OF PORTFOLIO



COVERAGE RATIO





Financial Results

Managerial results, profitability, expenses, *funding*, capital, shareholder returns and share performance.



Managerial Income Statement

Net income of R\$ 165.7 million in the quarter, with gross financial margin of R\$ 626.1 million.

MANAGERIAL INCOME STATEMENT · R\$ MN	2Q25	1Q26	2Q26	Δ Q/Q	Δ Y/Y	1H25	1H26	Δ 1H
Gross financial margin	238.5	570.0	626.1	9.8%	162.5%	481.9	1196.1	148.2%
Cost of credit	(53.0)	(209.6)	(259.9)	24.0%	390.8%	(102.1)	(469.5)	359.8%
Net financial margin	185.5	360.4	366.2	1.6%	97.4%	379.8	726.6	91.3%
Service fee income	35.7	26.2	37.3	42.6%	4.6%	54.6	63.5	16.2%
Tax expenses	(18.3)	(30.9)	(22.2)	-28.2%	21.0%	(19.1)	(53.1)	177.4%
Personnel expenses	(35.4)	(47.8)	(51.8)	8.20%	46.20%	(70.3)	(99.6)	41.80%
Administrative expenses	(33.1)	(45.4)	(46.4)	2.40%	40.50%	(60.3)	(91.8)	52.30%
Other operating income (expenses) ¹	2.4	(11.8)	(16.2)	37.1%	-	5.2	(28.1)	-
Operating income	136.9	250.7	266.9	6.5%	95.0%	289.9	517.6	78.5%
Income tax and social contribution	(37.9)	(72.2)	(68.0)	-5.7%	79.5%	(77.6)	(140.2)	80.6%
Profit sharing	(16.0)	(28.6)	(33.2)	16.1%	108.0%	(55.8)	(61.9)	10.8%
Net income	83.0	149.9	165.7	10.5%	99.6%	156.5	315.6	101.7%

¹ Includes equity income of R\$ (0.1) million in 2Q26 (R\$ 4.1 million in 2Q25; R\$ (0.1) million in 1H26; R\$ 7.3 million in 1H25) - item immaterial to results, aggregated for clarity so that the column adds up to operating income.

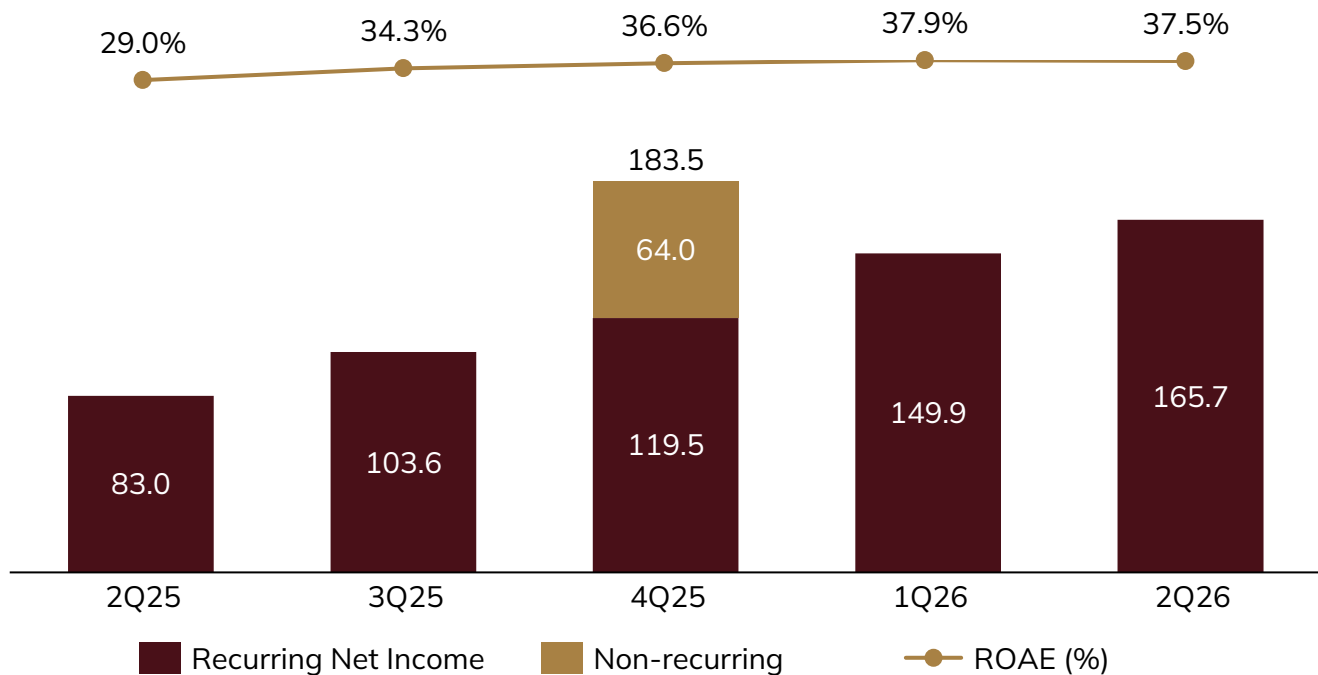
In the quarter, net income grew 99.6% and 10.5% versus 2Q25 and 1Q26 respectively, supported by the financial margin. In the half, net income totaled **R\$ 315.6 million** (+101.7% vs. 1H25), with gross financial margin of **R\$ 1,196.1 million** (+148% vs. 1H25).



Profitability

Higher ROAE with lower leverage

NET INCOME AND ROAE¹ · R\$ MN AND %



PROFITABILITY COMPONENTS · RETURN × ROAE

INDICATOR	2Q25	2Q26	Δ
Return on the credit portfolio	2.13%	3.04%	+0.91 p.p
ROAE	29.0%	37.5%	+8.5 p.p

Net income of **R\$ 165.7 million** grew 99.6% versus 2Q25 and 10.5% versus 1Q26. In the half, it totaled **R\$ 315.6 million** (+101.7% vs. 1H25), with ROAE of **39.1%** (vs. 26.6% in 1H25).

The 8.5 p.p. improvement in ROAE from 2Q25 to 2Q26 occurs with **lower leverage** - the gain comes from a better return on the portfolio (from 2.13% to 3.04% annualized).

1 - ROAE 2Q26 = (2Q26 net income*4/Average Shareholders' Equity between Mar/26 and Jun/26).

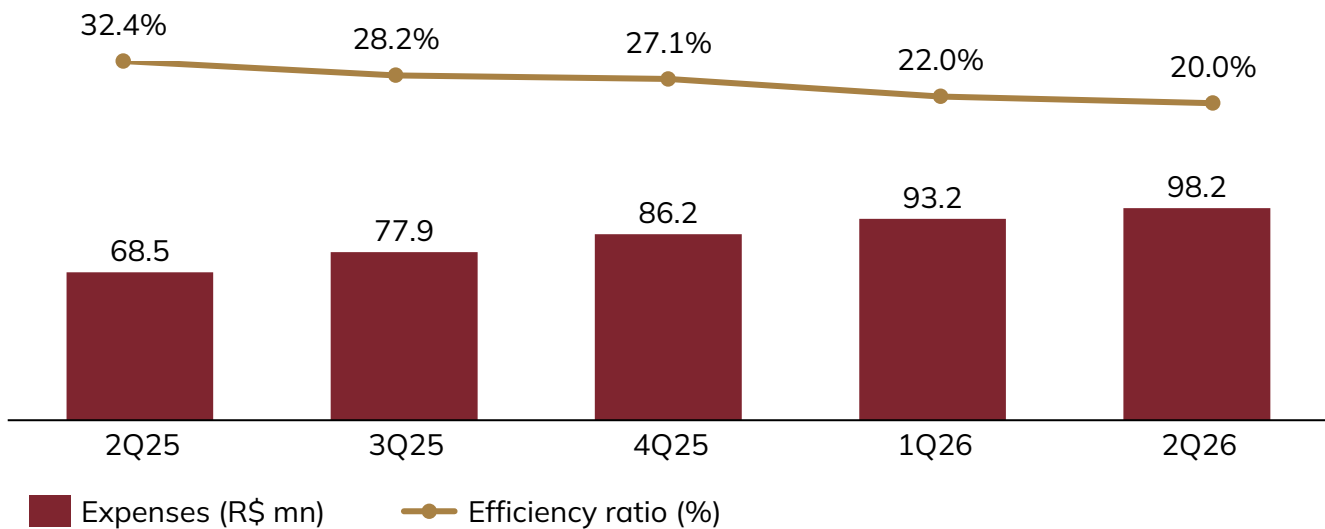


Expenses and Efficiency

Efficiency ratio of 20.0% in the quarter, against 32.4% in 2Q25.

EXPENSES · R\$ MN	2Q25	1Q26	2Q26	ΔQ/Q	ΔY/Y	1H25	1H26	Δ1H
Personnel expenses	35.4	47.8	50.0	+4.6%	+41.3%	70.3	97.9	+39.3%
Administrative expenses	33.1	45.4	46.2	+1.8%	+39.7%	60.3	91.5	+51.9%
Total Expenses	68.5	93.2	98.2	+5.4%	+43.4%	130.5	191.4	+46.7%

TOTAL EXPENSES & EFFICIENCY RATIO · R\$ MN AND %



Personnel and administrative expenses totaled **R\$ 98.2 million** in 2Q26 (+43.4% vs. 2Q25), reflecting investment in technology, teams and the consolidation of AmigoZ.

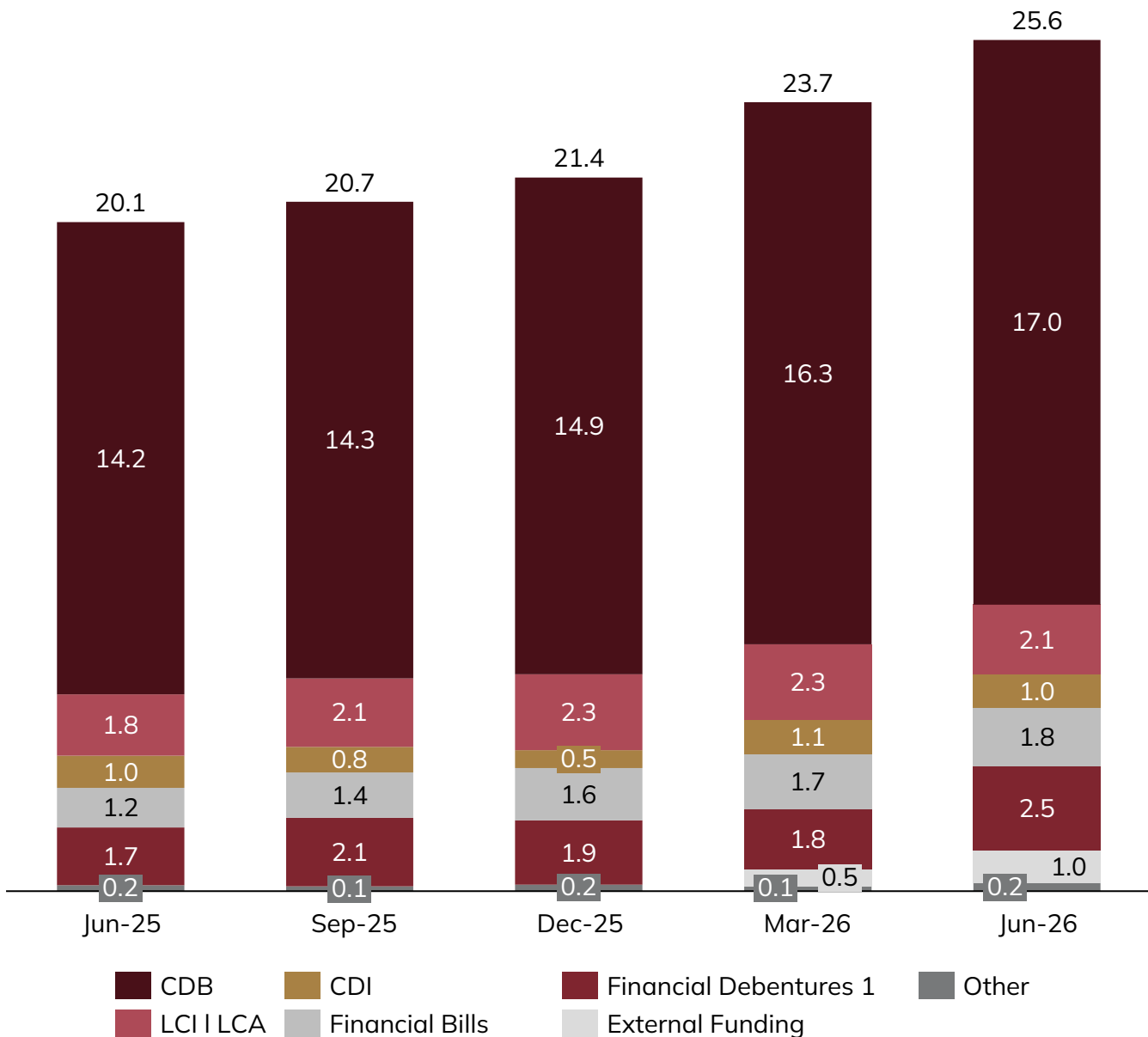
Even so, strong operating leverage took the **efficiency ratio** to **20.0%** in 2Q26, vs. 32.4% in 2Q25 - a 12.4 p.p. improvement. In the half, efficiency improved from 35.0% in 1H25 to **21.0%** in 1H26.



Funding

Funding of R\$ 25.6 billion and average term of 28.3 months.

TOTAL FUNDING · BY INSTRUMENT · R\$ BN



Funding ended Jun/26 at R\$ 25.6 billion, up 27% and 8% versus Jun/25 and Mar/26, led by the diversification of *funding* lines, with a consequent reduction in cost.

Regarding the duration of funding, we maintained a comfortable level, with a positive GAP of 4.8 months.

We ended Jun/26 with R\$ 2.2 billion in free cash.

1 - Financial Debentures also includes repurchase agreements.

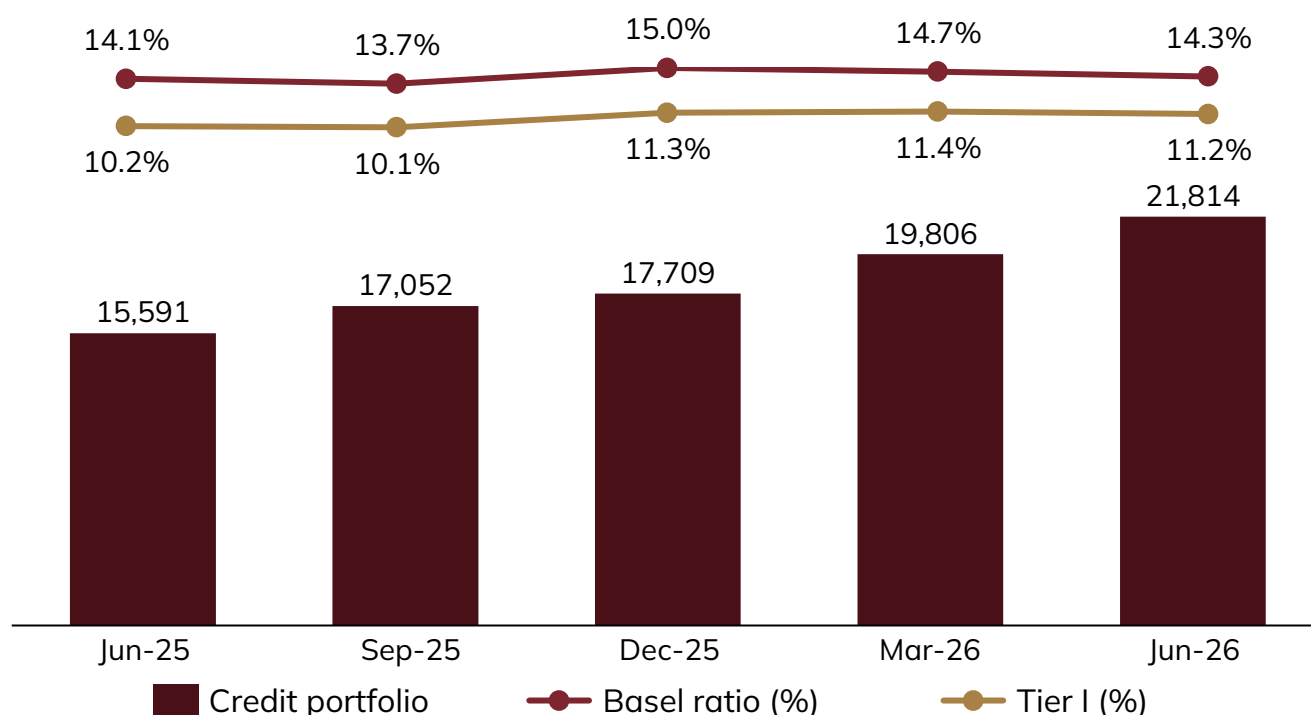


Capital and Basel

Basel ratio of 14.3%, with Tier I of 11.2% and Tier II of 3.1%.

BASEL RATIO 14.3% Tier I 11.2% · Tier II 3.1%	REGULATORY EQUITY R\$ 1.8 bn Jun/26 · +55% vs. Jun/25 · BVPS R\$ 6.95/share	REGULATORY CAPITAL R\$ 2.6 bn Jun/26 · +35% vs. Jun/25	EXCESS CAPITAL R\$ 678.6 mn over the minimum requirement
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CREDIT PORTFOLIO, BASEL AND TIER I · R\$ MN AND %



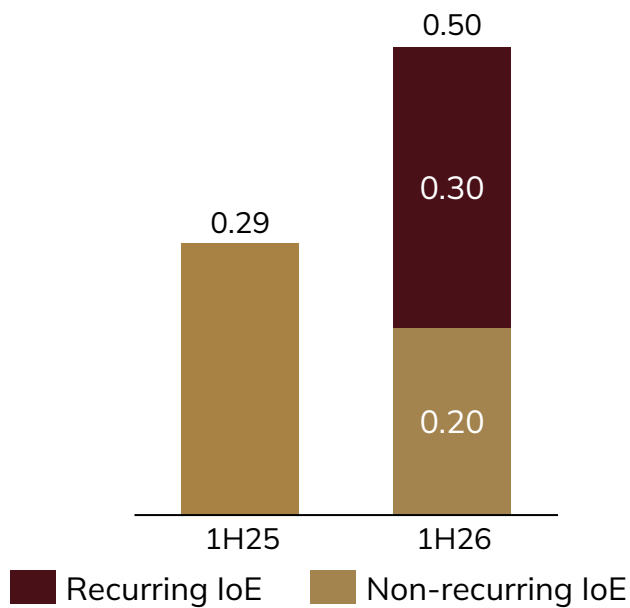
Indicator (R\$ mn)	Jun/25	Mar/26	Jun/26	Δ Y/Y
Regulatory Capital (RC)	1,885.1	2,442.2	2,550.0	35.3%
Tier I RC	1,360.1	1,889.7	1,992.2	46.5%
Tier II RC	525.0	552.0	557.8	6.2%
Risk-weighted assets (RWA)	13,386.8	16,526.2	17,823.0	33.1%
Credit risk	11,621.8	14,773.1	15,988.3	
Market risk	259.5	270.6	352.3	
Operational risk	1,478.7	1,482.4	1,482.4	
Excess RC	479.5	706.9	678.6	
Basel Ratio (RC/RWA)	14.1%	14.7%	14.3%	
Tier I Capital	10.2%	11.4%	11.2%	
Tier II Capital	3.9%	3.3%	3.1%	



Shareholder Returns

Distributions approved and buyback executed in the half.

DISTRIBUTIONS · PROCEEDS PER SHARE · R\$/SHARE



LoE · 2Q26

R\$ 0.30 per share

LoE · 1Q26

R\$ 0.20 per share

SHARE BUYBACK

R\$ 62.4 mn

in 1H26

MOODY'S

A+

positive outlook · national scale

S&P GLOBAL

brA+

stable outlook · national scale

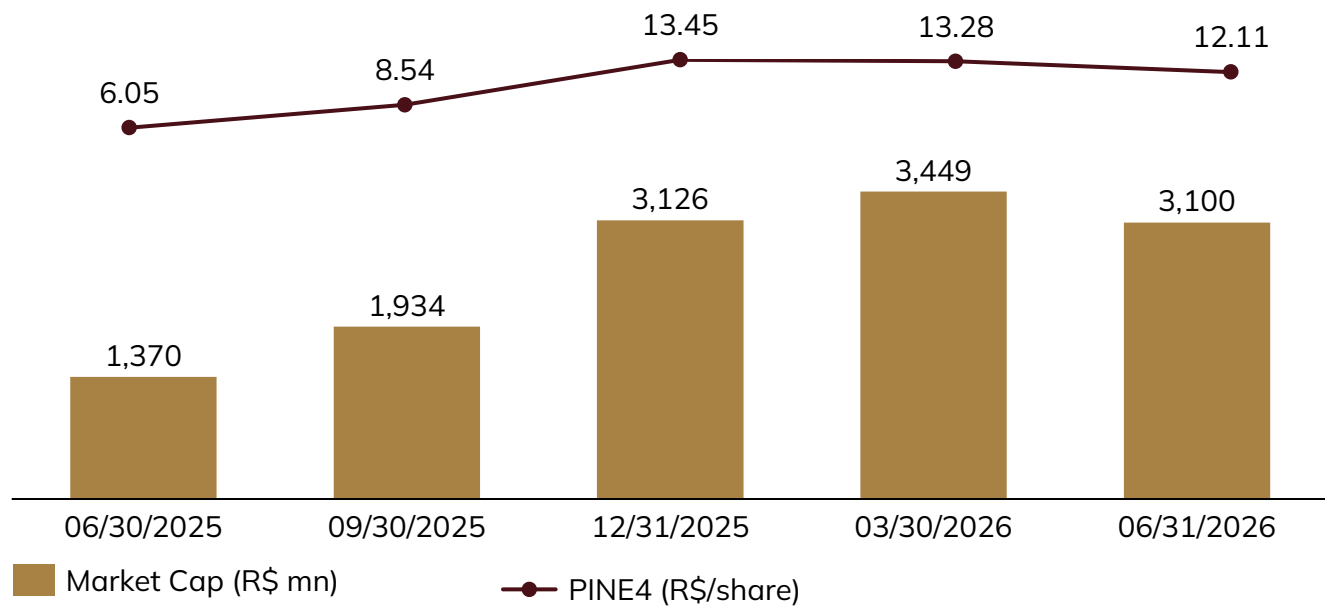
The national scale ratings remain at 'A+' (Moody's, positive) and 'brA+' (S&P, stable).

The Bank's management practice on the distribution of proceeds observes, at a minimum, the mandatory dividend set out in the Brazilian Corporations Law (Law 6,404/76), in the order of 25% to 30% of adjusted net income.



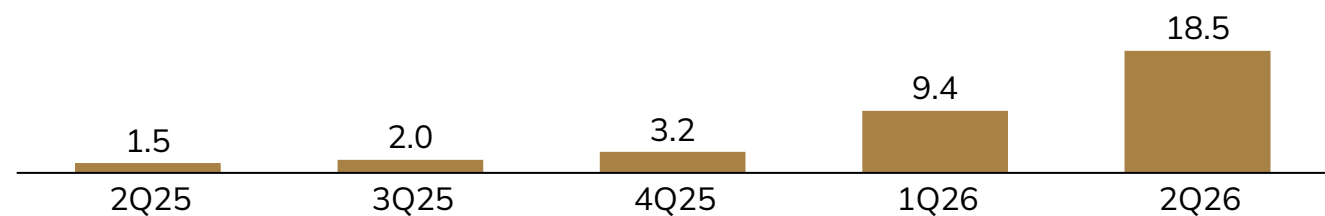
Share Performance

PINE4 MARKET CAP AND SHARE PRICE · R\$ MN AND R\$

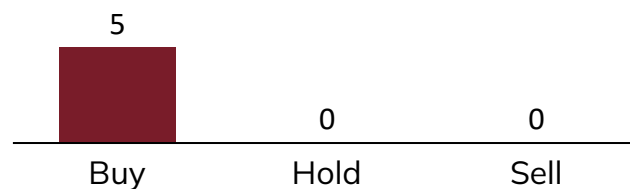


PINE4 ended 2Q26 quoted at R\$ 12.11, with a market cap of R\$ 3.1 billion - up ~100% year over year and a 60% higher market cap.

LIQUIDITY · AVERAGE DAILY TRADING VOLUME · R\$ MN



ANALYST COVERAGE



SHARE CAPITAL · AFTER THE MARCH/2026 FOLLOW-ON

COMMON SHARES 129,856,723 PINE3	PREFERRED SHARES 129,843,535 PINE4	TOTAL SHARES 259,700,258 ON + PN
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Balance Sheet

Position as of June 30, 2026, in R\$ million.

TOTAL ASSETS R\$ 35.8 bn +6.2% vs. Mar/26	LOAN OPERATIONS R\$ 20.1 bn FVTPL + FVOCI + amortized cost	DEPOSITS R\$ 18.0 bn main <i>funding</i> source	REGULATORY EQUITY R\$ 1.8 bn BVPS of R\$ 6.95 per share
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Indicator (R\$ million)	Jun/25	Jun/26
Cash and cash equivalents	54	323
Financial assets	26,963	33,705
At fair value through profit or loss (FVTPL)	9,519	9,694
Derivative financial instruments	1,169	209
Loan operations	2,228	3,024
Securities	5,945	6,461
At fair value through OCI (FVOCI)	1,965	1,296
Loan operations	21	440
Securities	1,944	856
At amortized cost (AC)	15,480	22,715
Interbank investments	661	502
Securities	4,829	4,834
Loan operations	9,484	16,671
Other financial assets	505	708
(-) Allowance for expected credit losses	-644	- 1,130
Tax assets	981	1,025
Investments in associates and subsidiaries	52	15
Other assets	1,504	1,809
Property and equipment	67	89
Intangible assets	36	43
(-) Depreciation and amortization	-35	- 53
Total assets	28,979	35,826

Indicator (R\$ million)	Jun/25	Jun/26
Financial liabilities	26,177	32,343
At fair value through profit or loss (FVTPL)	2,209	236
Derivative financial instruments	2,209	236
At amortized cost (AC)	23,968	32,108
Deposits	15,481	17,956
Money market funding	3,496	7,297
Funds from acceptances and securities issued	4,121	4,809
Borrowings and onlendings	175	1,231
Subordinated debt	685	807
Other financial liabilities	10	9
Other liabilities	1,637	1,680
Provisions	22	10
Other liabilities	1,615	1,670
Total liabilities	27,814	34,024
Shareholders' equity	1,165	1,802
Share capital	953	1,260
Held by residents in Brazil	824	1,131
Held by residents abroad	129	129
Other comprehensive income	-2	2
Capital reserves	2	26
Revenue reserves	278	585
(-) Treasury shares	-8	68
Non-controlling interests	0	1
Total liabilities and shareholders' equity	28,979	35,826

Earnings Conference Calls

Wednesday, August 12, 2026

11:00 a.m. (Brasília time)

10:00 a.m. (New York time)

The presentation and the webcast link will be available at
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